Financial Statements of

UNION GOSPEL MISSION

And Independent Auditors' Report thereon

Year ended June 30, 2019

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INDEPENDENT AUDITORS' REPORT

To the Members of Union Gospel Mission

Report on the Audit of Financial Statements

Opinion

We have audited the financial statements of Union Gospel Mission ("the Entity"), which comprise:

- the statement of financial position as at June 30, 2019
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies and schedule of expenses

(hereinafter referred to as the “financial statements”).

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at June 30, 2019 and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

  The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosure made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a matter that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

As required by the Societies Act (British Columbia), we report that, in our opinion, the accounting policies applied in preparing and presenting financial statements in accordance with Canadian accounting standards for not-for-profit organizations have been applied on a basis consistent with that of the preceding period.

KPMG LLP

Chartered Professional Accountants

Vancouver, Canada
October 24, 2019

UNION GOSPEL MISSION

Statement of Financial Position

June 30, 2019, with comparative information for 2018

	General Fund	Designated Funds	Capital Asset Fund	Total 2019	Total 2018
Assets					
Current assets:					
Cash and cash equivalents	$ 7,007,158	$ 106,796	$ -	$ 7,113,954	$ 6,362,686
Accounts receivable	20,716	-	-	20,716	46,312
Due from related parties (note 6)	1,294,635	-	-	1,294,635	1,136,868
Prepaid expenses:	154,821	-	-	154,821	191,896
Loan receivable from related party (note 8)	941,430	-	-	941,430	-
	9,418,760	106,796	-	9,525,556	7,737,762
Capital assets (note 3)	-	-	867,236	867,236	1,041,437
Intangible asset (note 4)	224,272	-	-	224,272	-
	$ 9,643,032	$ 106,796	$ 867,236	$ 10,617,064	$ 8,779,199
Liabilities and Net Assets					
Current liabilities:					
Accounts payable and accrued liabilities (note 5)	$ 1,048,884	$ -	$ -	$ 1,048,884	$ 854,697
Due to related parties (note 6)	1,940,128	-	-	1,940,128	1,034,836
Note payable to BCHMC (note 8)	941,430	-	-	941,430	-
	3,930,442	-	-	3,930,442	1,889,533
Net assets:					
Unrestricted	5,712,590	-	-	5,712,590	5,844,967
Externally restricted	-	106,796	-	106,796	3,262
Invested in capital assets	-	-	867,236	867,236	1,041,437
	5,712,590	106,796	867,236	6,686,622	6,889,666
Related party transactions (note 7)					
Contingent liability (note 10)					
Commitments (note 11)					
	$ 9,643,032	$ 106,796	$ 867,236	$ 10,617,064	$ 8,779,199

See accompanying notes to financial statements.

Approved on behalf of the Board:

DIRECTOR

DIRECTOR

UNION GOSPEL MISSION

Statement of Operations

Year ended June 30, 2019, with comparative information for 2018

	General Fund	Designated Funds	Capital Asset Fund	Total 2019	Total 2018
Revenue:					
General donations	$ 15,943,401	$ 305,893	$ -	$ 16,249,294	$ 16,271,595
Gifts-in-kind	1,586,041	-	-	1,586,041	719,472
Legacy and estate gifts	5,584,757	-	-	5,584,757	1,783,559
Other donations (note 7(b))	3,288,340	-	-	3,288,340	2,568,968
Residential rental income	165,946		-	165,946	190,152
Commercial rental income	119,239	-	-	119,239	129,433
Thrift store sales	521,775	-	-	521,775	431,905
Other sales and services	79,548	-	-	79,548	81,621
Interest and investment income (note 7(a))	208,914	-	-	208,914	140,914
Miscellaneous revenues	16,621	-	-	16,621	16,752
	27,514,582	305,893	-	27,820,475	22,334,371
Expenses (Schedule):					
Programs:					
Outreach and community engagement	2,435,801	-	-	2,435,801	2,280,405
Addiction recovery	1,269,011	-	-	1,269,011	1,195,628
Women and children	2,170,493	-	-	2,170,493	1,996,976
Food services	1,947,176	-	-	1,947,176	1,696,738
Thrift store operations:					
Gifts in kind	1,332,274	-	-	1,332,274	604,628
Other	404,295	-	-	404,295	253,703
Other program costs	1,021,809	-	-	1,021,809	838,560
Properties and infrastructure (note 3):					
Building operations	1,236,771	-	261,647	1,498,418	1,759,483
Infrastructure and other	942,854	-	191,995	1,134,849	938,130
Other operating costs:					
Public education and fundraising	4,644,288	-	-	4,644,288	3,984,383
General administration	1,643,516	-	-	1,643,516	1,535,197
	19,048,288	-	453,642	19,501,930	17,083,831
Excess (deficiency) of revenue over expenses before gifts to qualified donees	8,466,294	305,893	(453,642)	8,318,545	5,250,540
Gifts to qualified donees (note 7(b))	(8,521,589)	-	-	(8,521,589)	(4,128,024)
Excess (deficiency) of revenue over expenses	$ (55,295)	$ 305,893	$ (453,642)	$ (203,044)	$ 1,122,516

See accompanying notes to financial statements.

UNION GOSPEL MISSION

Statement of Changes in Net Assets

Year ended June 30, 2019, with comparative information for 2018

	General Fund	Designated Funds	Capital Asset Fund	Total 2019	Total 2018
Balance, beginning of year	$ 5,844,967	$ 3,262	$ 1,041,437	$ 6,889,666	$ 5,767,150
Excess (deficiency) of revenue over expenses	(55,295)	305,893	(453,642)	(203,044)	1,122,516
Fund transfers during the year	(77,082)	(202,359)	279,441	-	-
Balance, end of year	$ 5,712,590	$ 106,796	$ 867,236	$ 6,686,622	$ 6,889,666

See accompanying notes to financial statements.

UNION GOSPEL MISSION

Statement of Cash Flows

Year ended June 30, 2019 with comparative information for 2018

	2019	2018
Cash provided by (used in):		
Operating:		
Excess (deficiency) of revenue over expenses	$ (203,044)	$ 1,122,516
Items not involving cash:		
Amortization of capital assets	453,642	748,677
Gain on disposition of capital assets	-	(396)
Changes in non-cash operating working capital:		
Accounts receivable	25,596	20,081
Prepaid expenses	37,075	(10,875)
Accounts payable and accrued liabilities	194,187	15,368
Amounts due to/from related parties	747,525	840,140
	1,254,981	2,735,511
Investing:		
Loan advances to related party	(941,430)	-
Acquisition of capital assets, net of dispositions	(279,441)	(118,462)
Acquisition of intangible assets	(224,272)	-
	(1,445,143)	(118,462)
Financing:		
Loan proceeds from BCHMC (note 8)	941,430	-
Increase in cash and cash equivalents	751,268	2,617,049
Cash and cash equivalents, beginning of year	6,362,686	3,745,637
Cash and cash equivalents, end of year	$ 7,113,954	$ 6,362,686

See accompanying notes to financial statements.

1. Operations:

Union Gospel Mission (the “Mission”) is a not-for-profit organization incorporated under the laws of British Columbia and is a registered charity under the Income Tax Act. The Mission transitioned on November 8, 2018 to the new Societies Act (British Columbia) which became effective on November 26, 2016.

The purpose of the Mission is to demonstrate the love of Christ by feeding hope and changing lives through a faith-based continuum of care. The Mission offers a comprehensive range of life-changing programs and services which include outreach, meals, chaplaincy, drop-ins, emergency shelter, family services, alcohol and drug recovery, aftercare, employment services, and housing.

2. Significant accounting policies:

These financial statements have been prepared in accordance with Canadian Accounting Standards for Not- for-Profit Organizations. The significant accounting policies are as follows:

(a) Basis of presentation:

Union Gospel Mission (“Mission”), Union Gospel Mission Foundation (“Foundation”), Union Gospel Housing Society (“Society”) and Union Gospel (Heatley) Housing Society (“Heatley”) have the same individuals on each of their respective Board of Directors. These financial statements have been prepared on a non-consolidated basis to reflect the operations of the Mission only (note 9).

(b) Fund accounting:

The resources and operations of the Mission have been segregated for accounting purposes into the following funds:

(*i*) The General Fund accounts for revenue and expenses relating to the operations of the Mission including its program delivery and other operating expenses.

(*ii*) The Designated Fund accounts for approved, special-purpose gifts and their related costs when incurred.

(*iii*) The Capital Asset Fund accounts for the Mission’s assets, liabilities, revenue and amortization related to the Mission’s capital assets.

To meet the objectives of financial reporting and stewardship over assets, certain interfund transfers are necessary to ensure the appropriate allocation of assets and liabilities to the respective funds. These interfund transfers are recorded in the statement of changes in net assets.

2. Significant accounting policies (continued):

(c) Cash and cash equivalents:

Cash includes cash and cash equivalents. Cash equivalents consist of highly liquid investments with maturities of three months or less at date of purchase.

The Mission's investment activities are governed by investment policies set by the Board of Directors. These policies include guidelines as to asset categories and mix in accordance with the risk and return objectives established by the Board of Directors and management.

(d) Capital assets:

Capital assets are stated at historical cost less accumulated amortization. Capital assets are amortized over their estimated useful lives at the following rates and methods:

Asset	Basis	Rate
Automobile	Declining balance	30%
Buildings	Straight-line	20 years
Computer software	Declining balance	30%
Equipment	Declining balance	20 - 30%
Furniture and fixtures	Declining balance	30%
Leasehold improvements	Straight-line	15 - 20 years

Capital assets acquired during the year are amortized starting when they are placed into service.

The Mission reviews its capital assets for impairment whenever events or changes in circumstances indicate that the asset no longer has long-term service potential to the organization. If such conditions exist, an impairment loss is measured at the amount by which the carrying amount of the asset exceeds its residual value.

(e) Revenue recognition:

The Mission follows the restricted fund method of accounting for contributions.

Restricted contributions related to general operations are recognized as revenue in the General Fund in the year in which the related expenses are incurred. Restricted contributions designated for other specified purposes and related to capital assets are recorded in the Designated Fund and Capital Asset Fund, respectively, when received.

Unrestricted contributions are recognized as revenue in the General Fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Donations revenue is recorded when received.

Investment income is recognized as revenue in the year it is earned.

Other income is recognized as revenue when due or earned.

2. Significant accounting policies (continued):

(f) Donated materials and services:

Donated materials are recorded at fair value when fair value can be reasonably estimated.

A substantial number of volunteers contribute a significant amount of time to the Mission each year. Because of the difficulty in determining their fair value, these contributed services are not recognized in these financial statements.

(g) Employee future benefits:

The Mission and its employees contribute to a defined contribution group RRSP plan. Contributions made by the Mission to the plan are expensed as incurred.

(h) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently measured at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Mission has not made this election.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs, incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Mission determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Mission expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(i) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. A significant area requiring the use of management estimates includes the determination of useful lives of capital assets for purposes of amortization and provision for contingencies. Actual results could differ from these estimates.

3. Capital assets:

			2019	2018
	Cost	Accumulated amortization	Net book value	Net book value
Land	$ 85,400	$ -	$ 85,400	$ 85,400
Buildings	244,367	233,538	10,829	23,047
Equipment	2,082,907	1,823,016	259,891	296,773
Automobile	912,690	783,607	129,083	62,195
Computer software	87,485	69,979	17,506	25,008
Furniture and fixtures	1,076,329	892,059	184,270	137,984
Leasehold improvements	835,199	654,942	180,257	411,030
	$ 5,324,377	$ 4,457,141	$ 867,236	$ 1,041,437

Amortization of $453,642 (2018 - $748,677) is included in properties and infrastructure expenses in the statement of operations.

4. Intangible asset:

Intangible asset is comprised of $224,272 in costs incurred for the implementation of Salesforce, the Mission's customer relationship management software. Costs capitalized include installation, configuration, other system customization costs and overall license to use the related intellectual property. The software was not yet in use as of June 30, 2019 and therefore no amortization has been recorded. Amortization over an estimated five year useful life will begin once the asset is ready and put in use.

5. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of $70,123 (2018 - $31,213), which includes amounts payable to WorkSafe BC and the Minister of Finance.

6. Due from / to related parties:

	2019	2018
Due from related parties - current:		
Union Gospel (Heatley) Housing Society	$ 566,196	$ 207,280
Union Gospel Housing Society	728,439	929,588
	$ 1,294,635	$ 1,136,868
Due to related parties - current:		
Union Gospel Mission Foundation	$ 1,940,128	$ 1,034,836

6. Due from / to related parties (continued):

The current amounts due to or from related parties have no set terms for repayment and are payable on demand. Amounts due to or from the Foundation are non-interest bearing. All other amounts bear interest at the Vancouver City Savings Credit Union ("Vancity") prime rate plus 0.75% (2018 - Vancity prime rate plus 0.75%).

7. Related party transactions:

(a) During the year, the Mission had the following related party transactions:

	2019 Received (paid)	2018 Received (paid)
Union Gospel (Heatley) Housing Society:		
Administration services	$ 60,000	$ 60,000
Building costs	491,815	510,743
Interest on related party balances (note 6)	27,046	22,059
Tenant services	54,000	54,000
Thrift store rental	(86,083)	(88,316)
Thrift store property tax	(30,124)	(33,843)
Office and housing rent	(97,500)	(9,375)
Union Gospel Housing Society:		
Administration services	35,000	35,000
Interest on related party balances (note 6)	37,998	39,545
Rent for the use of the Cordova Street building	(29,672)	(36,945)
Union Gospel Mission Foundation:		
Rent for the use of the Hastings Street and New Westminster buildings	(597,186)	(597,186)

The above transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

7. Related party transactions (continued):

(b) During the year, the Mission made the following donations to the Foundation:

	2019	2018
Unrestricted donations:		
Legacy and estate gifts	$ 4,484,757	$ 683,559
Other gifts	900,000	900,000
	5,384,757	1,583,559
Restricted donations:		
Women and family recovery centre project	3,136,832	2,544,465
	3,136,832	2,544,465
	$ 8,521,589	$ 4,128,024

In support of the Mission's operations, the Mission received $390,319 (2018 - $527,564) in donations from the Foundation which are included in Other donations.

(c) Certain expenses incurred by the Mission are shared services costs and are allocated and charged to each of the related entities on a pro-rata share basis. The amounts recovered from affiliated entities totaled $1,139,734 (2018 - $1,099,791) and are recorded as recovery against the relevant expenses incurred.

8. Note payable to BCHMC and loan receivable from related party:

The Mission entered into a Proposal Development Funding loan agreement with BC Housing Management Commission ("BCHMC") with respect to the capital funding of the Women and Family Recovery Centre ("Centre") development in the Foundation.

The promissory note is non-interest bearing, repayable on demand, and may be repaid with future mortgage arrangements with BCHMC or may be forgiven under certain conditions stipulated under the agreement.

This BCHMC loan funding has been advanced to the Foundation and hence has been recorded as a loan receivable from the Foundation. The loan receivable is non-interest bearing, has no set terms for repayment and is payable on demand.

9. Non-consolidated entities:

Union Gospel Mission ("Mission"), Union Gospel Housing Society ("Society"), Union Gospel (Heatley) Housing Society ("Heatley"), and Union Gospel Mission Foundation ("Foundation") all have the same individuals on each of their respective Board of Directors. The Society operates two social housing projects, Cordova and Orchard. Heatley also operates two social housing projects, Maurice McElrea Place and Hastings. The Foundation, a registered charity under the Income Tax Act, was established in October 2001 to raise, distribute and administer funding and support for the programs and activities of the Mission.

The Society and Heatley are incorporated under the *Societies Act* (British Columbia) and are not-for-profit organizations under the Income Tax Act.

The Society, Heatley, and the Foundation have not been consolidated in the Mission's financial statements. Financial summaries of these non-consolidated entities are as follows as at June 30:

	2019	2018
Assets:		
Total assets	$ 50,560,461	$ 41,166,617
Liabilities and net assets:		
Total liabilities	$ 14,013,519	$ 17,915,243
Total net assets	36,546,942	23,251,374
	$ 50,560,461	$ 41,166,617
Results of operations:		
Total revenue	$ 12,618,936	$ 8,832,702
Total expenses	(3,819,696)	(3,459,013)
	$ 8,799,240	$ 5,373,689
Cash flow activities:		
Total cash provided by operating activities	$ 8,919,808	$ 4,896,144
Total cash used in investing activities	(1,049,805)	(369,195)
Total cash used in financing activities	(223,806)	(425,318)
Increase in cash	7,646,197	4,101,631
Cash, beginning of year	10,855,026	6,753,395
Cash, end of year	$ 18,501,223	$ 10,855,026

10. Bank credit facility and contingent liability:

The Mission is included as a co-borrower, together with Union Gospel Mission Foundation in respect of a $1.5 million operating credit facility arranged with Vancouver City Savings Credit Union (“Vancity”). The credit facility is with interest rates at Vancity prime plus 0.75% per annum. As at June 30, 2019 (2018 - nil) there was no outstanding balance under this facility.

The Mission and the Foundation together arranged credit facilities with the BCHMC, the Royal Bank of Canada and Vancity for construction of the Hastings building, which is owned by the Foundation. The building was completed in 2011 and the Vancity line of credit was repaid. However, the Mission remains contingently liable for the BCHMC and the Royal Bank loans, which together totaled $11,251,299 (2018 - $11,371,228) as at year-end. Management does not believe any liability will arise from the Foundation’s $5,000,000 loan from BCHMC, and, accordingly, no amount has been accrued in the Foundation’s financial statements.

11. Commitments:

(a) The Mission has five-year lease agreements for office equipment expiring March 31, 2021 and August 31, 2023.

The minimum payments under the lease agreements until maturity are as follows:

2020	$ 45,832
2021	41,088
2022	26,856
2023	26,856
	$ 140,632

(b) The Mission has entered into various third party supply agreements with committed payments related to the Women and Family Recovery Centre development as follows. All costs related to the development of the Centre to date are being funded by and recorded in the Foundation.

2020	$ 8,828,178
2021	19,445,716
	$ 28,273,894

12. Financial risks and concentrations of risks:

(a) Liquidity risk:

Liquidity risk is the risk that the Mission will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Mission manages its liquidity risk by monitoring its operating requirements. The Mission prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations. There has been no change to the risk exposures from the prior year.

(b) Credit risk:

Credit risk is the risk of economic loss arising from a party's failure to repay or service debt according to contractual terms. Financial instruments that potentially subject the Mission to concentrations of credit risk consist of cash and cash equivalents and receivables. The Mission has deposited cash and cash equivalents with reputable financial institutions, from which management believes the risk of loss to be remote. Management does not believe the Mission is subject to any significant credit risks related to its accounts receivable or amounts due from related parties. There has been no change to the risk exposures from the prior year.

(c) Interest rate risk:

The Mission is exposed to interest rate risks on its due to / from related party balances (note 6) which has a floating rate of interest which is subject to cash flow risk. There has been no change to the risk exposures from the prior year.

13. Disclosure of remuneration:

The *Societies Act* (British Columbia) has a requirement for the disclosure in the financial statements of the remuneration of directors, employees and contractors. For the fiscal year ending June 30, 2019, the Mission paid total remuneration of $1,336,466 (2018 - $1,272,762) to the top ten employees for services, each of whom received total annual remuneration of $75,000 or greater. No remuneration was paid to any members of the Board of Directors.

14. Comparative information:

Certain comparative information has been reclassified to conform with the presentation adopted in the current year.

UNION GOSPEL MISSION

Schedule of Expenses

Year ended June 30, 2019, with comparative information for 2018

	2019	2018
Salaries and benefits	$ 11,459,095	$ 10,137,844
Gifts-in-kind used	1,586,041	719,472
Newsletters and campaign appeals	1,475,168	1,425,912
Food and kitchen supplies and services	1,005,134	943,064
Rental of facilities	862,841	735,422
Office supplies and services	735,023	665,192
Programs and events	615,955	493,066
Property taxes, utilities, and insurance	536,625	598,353
Amortization of capital assets	453,642	748,677
Staff training and development	448,586	384,777
Building maintenance and repairs supplies and services	432,410	475,244
Fundraising and marketing	326,399	299,006
Professional and consulting services	265,207	178,825
Bank charges and interest	207,269	188,338
Miscellaneous	122,020	95,773
Non-recovered goods and services taxes	110,249	94,657
Total expenses	20,641,664	18,183,622
Less recoveries from affiliated entities (note 7(c))	(1,139,734)	(1,099,791)
	$ 19,501,930	$ 17,083,831